

PROMOTER GROUP

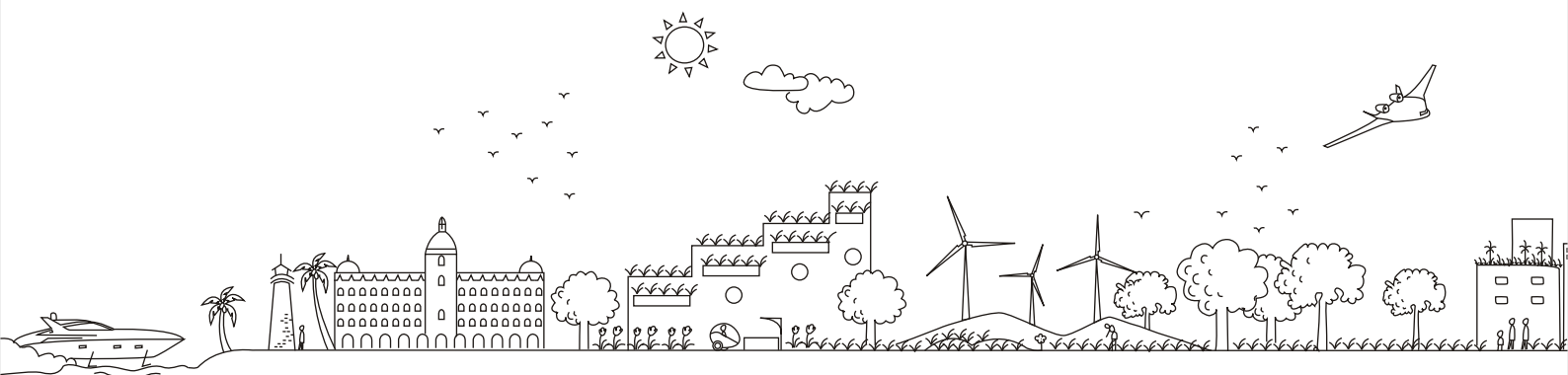
The IIHS has been brought into existence, nurtured and led by a group of eminent Indians from all walks of life, most providing their services pro bono publico. Many of these individuals have made generous contributions to the initial IIHS corpus.

AROMAR REVI

Aromar Revi is an international practitioner, consultant, researcher and educator with over a quarter century of inter-disciplinary experience in public policy and governance, the political economy of reform, development, technology, sustainability and human settlements. He has been a senior advisor to various ministries of the Government of India, consulted with a wide range of UN, multilateral, bilateral development and private sector institutions and works on economic, environmental and social change at global, regional and urban scales. He is an alumnus of IIT Delhi, Law and Management schools of the University of Delhi, and a Fellow of the India-China Institute at the New School. Aromar has led over a hundred major research, consulting and implementation assignments in India and abroad; lectured and taught at close to three dozen of the world's leading universities and think tanks across five continents; worked on three of the world's ten largest cities and with communities across twenty-five Indian states.

BANSI MEHTA

B. S. Mehta is an accountant in practice dealing with taxation, accountancy and valuation of mergers and acquisitions. He is a former president of the Institute of Chartered Accountants of India and the former chairperson of the Education Committee of the International Federation of Accountants. Mr. Mehta is a graduate in commerce and a Fellow of the Institute of Chartered Accountants of India. He is a director on the boards of several prominent Indian companies including: Housing Development Finance Corporation, IL&FS Investment Managers, National Securities Depository Limited, SBI Capital Markets, Proctor and Gamble Hygiene and Health Care, Sarsen Communication, Pidilite Industries, Atul, Bharat Bijlee, Century Enka, Ceat, Clariant Chemicals (India), J B Chemicals & Pharmaceuticals, Sudarshan Chemicals Industries and Gillette India.



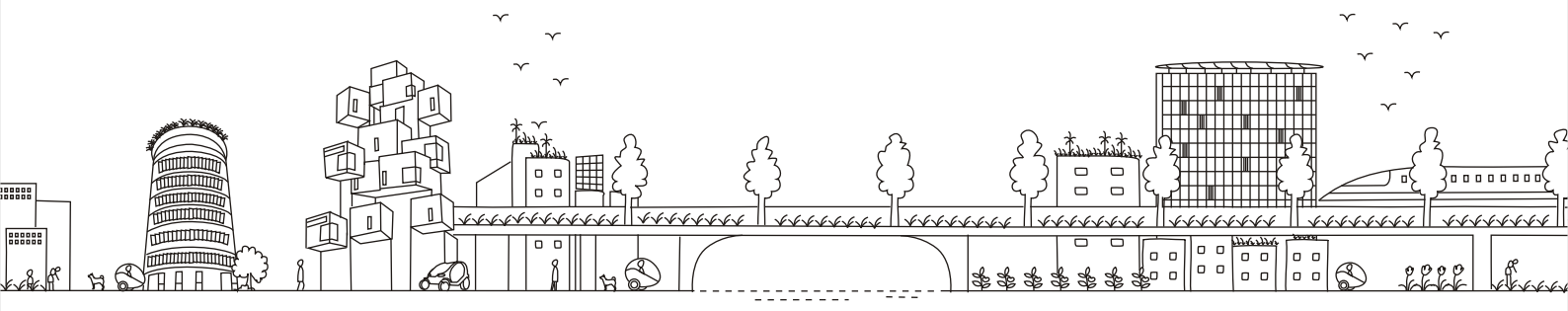
Mr. Mehta is the chairman of the Audit Committees of IL&FS Investment Managers Limited, J B Chemicals & Pharmaceuticals Limited, Pidilite Industries Limited, Sasken Communication Technologies Limited, and Sudarshan Chemicals Industries Limited. He is also a member of the Audit Committees of Atul Limited, Century Enka Limited, Gillette India Limited, Housing Development Finance Corporation Ltd. and Proctor and Gamble Hygiene and Health Care Limited.

CYRUS GUZDER

Cyrus Guzder has been the Chairman and Managing Director of AFL Private Limited for a quarter century. He serves on the board of a range of companies including BP (India), Great Eastern Shipping Company, Carlson Wagonlit and earlier served on the Air India, Tata Infomedia, Tata Honeywell and Alfa Laval boards. He was also Chairman of CII's National committee on transportation and logistics. He graduated with a Masters in Economics and Oriental Studies from Trinity College, Cambridge. Cyrus is associated with several causes of public importance. He co-founded the Bombay Environmental Action Group, which successfully fought for the preservation of Mumbai's environment. He has been engaged in protecting the natural habitat of vital eco-sensitive areas in Western India via the Bombay Natural History Society. An active heritage conservationist, he set up the first chapter of the Indian Heritage Society in Mumbai and, thereafter, the Mumbai Chapter of INTACH Foundation.

DEEPAK PAREKH

Deepak Parekh is the Chairperson of HDFC, India's premier housing finance institution. He has steered HDFC to its current position as a financial conglomerate with a presence in banking, asset management, life and general insurance and a real estate venture fund. Parekh has acted as an advisor to the Government during crisis situations like UTI in the late 1990s and more recently, Satyam to recommend measures to sustain investor confidence. He is an active member of various high-powered government-appointed Advisory Committees and Task Forces across financial services, capital markets and infrastructure sector reforms. Some of these include the Chair of the committee on the Rajiv Awas Yojna and the High Level Task Force on Affordable Housing. A recipient of the "Padma Bhushan" in 2006, Deepak has won several other accolades including 'The Economic Times Life Time Achievement Award', the 'JRD Corporate Leadership Award' and 'Businessman of the Year' Award.



DEEPAK SATWALEKAR

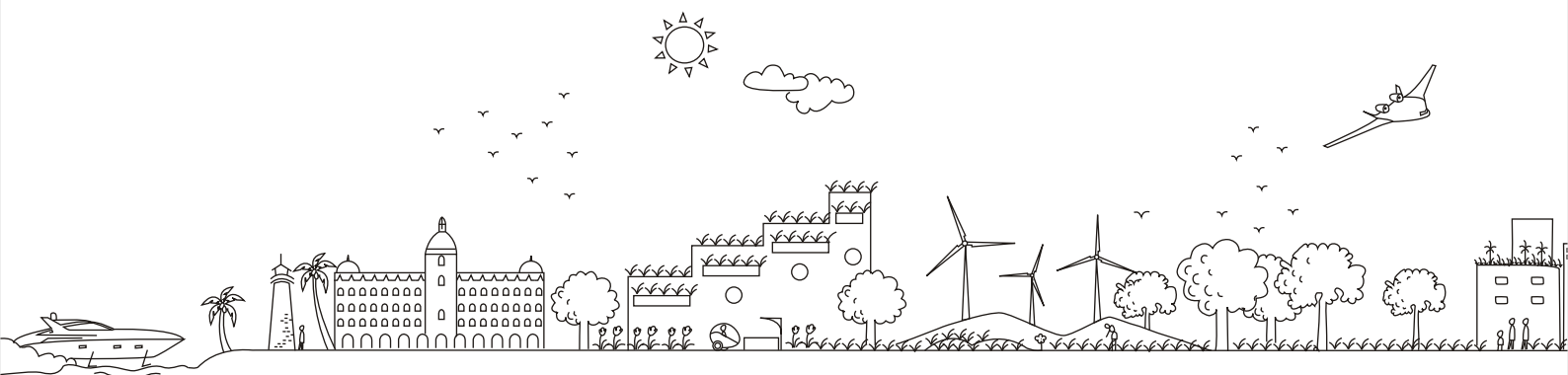
Deepak Satwalekar was the founding CEO of HDFC Standard Life Insurance Co. prior to which he was the Managing Director of HDFC, India's largest mortgage lender. He now serves as an independent director on the boards of some of India's leading firms including Infosys, Asian Paints, Tata Power and the Murugappa Group. Deepak has the distinction of chairing or being a member of several Reserve Bank of India, government and industry expert groups; consulting internationally with bilateral and multilateral agencies such as the World Bank and the ADB and playing an active role in shaping the future of many organisations, especially in the non-profit educational and health sectors. He received a B. Tech in Mechanical Engineering from the IIT, Bombay and an MBA from American University. A recipient of IIT Bombay's "Distinguished Alumnus Award", he serves as a member of IIT Bombay's Advisory Council.

JAMSHYD GODREJ

Jamshyd Godrej is the Chairperson of the Board of Godrej & Boyce. A Mechanical Engineer from the Illinois Institute of Technology, he has led the Godrej group to great success in areas of home appliances, consumer durables, office equipment, industrial and consumer products and services. A former President of CII and the Indian Machine Tool Manufacturers' Association, Jamshyd has dedicated much of his life to innovation, the environment and opportunities at the bottom of the pyramid. Passionate about the environment, Jamshyd is the Vice President of World Wide Fund for Nature, Director of World Resources Institute, Climate Works Foundation and Chairperson of the CII Sohrabji Godrej Green Business Centre. An ardent yachting enthusiast, he has done extensive cruising along the west coast of India. For his exemplary work in public service he was conferred one of India's highest civilian honours the "Padma Bhushan" in 2003.

KESHUB MAHINDRA

Keshub Mahindra is the Chairperson of Mahindra & Mahindra Limited. In his long and distinguished career, he has held pivotal management positions in key international and Indian institutions including membership of Prime Minister's Council on Trade & Industry, President of ASSOCHAM and the BCCI, Chairperson of IIM, Ahmedabad and of HUDCO. As a philanthropist, Keshub redefined corporate governance by channeling funds into the social sector and being strongly involved with the cause of building ethical corporations in India.



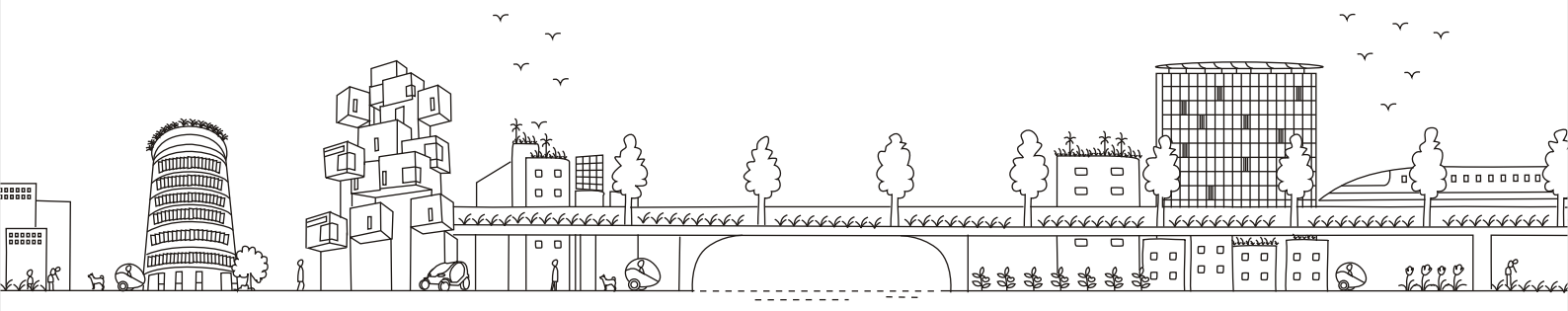
He has spearheaded several social causes, through the Mahindra Foundation of which he is the Chairperson. For his contributions to industry and public service, Keshub has been honoured with several prestigious awards including the Chevalier De La Legion D'honneur in 1987, the Dadabhai Naoroji International Award for Excellence and Lifetime Achievement in 2000, All India Management Association Lifetime Achievement Award for Management in 2003 and the Institute of Company Secretaries of India Lifetime Achievement Award for Excellence in Corporate Governance in 2004.

KISHORE MARIWALA

Kishore V. Mariwala was chairperson of Bombay Oil Industries and spent his entire professional career with companies promoted by the Mariwala family, including Marico Ltd. He was the President of the Indian Chemical Manufacturers' Association, the Oil Technologists Association and is a board member of the Marico Innovation Foundation. Kishore is a B.Chem from UDCT, Mumbai and Master's in Chemical Engineering Practice from MIT and is who was one of India's pioneers in the extraction of oleochemicals, spice extracts and flavourings. He has served as a UNIDO and UNESCAP expert and was a visiting Professor at the Institute of Chemical Technology, Mumbai. He has also served as a member of the research councils of India's National Chemical Laboratory and Central Salt and Marine Chemicals Research Institute. He represented India in yachting in the 1982 Asian Championships and was the manager of the Indian yachting team for the 1982 Asian Games.

NANDAN NILEKANI

Nandan Nilekani is currently the chairperson of the Unique Identification Authority of India (UIDAI) which aims to provide a unique identification number for all residents of India. In this capacity, he holds the rank and status of a Cabinet Minister of the Government of India. Nandan received his Bachelor's degree in electrical engineering from the Indian Institute of Technology, Bombay in 1978. He was till 2009, the co-chairperson of the board of directors of Infosys which he co-founded in 1981. He was awarded one of India's highest civilian honours, the "Padma Bhushan" in 2006, named by Time magazine among the 100 most influential people in the world and in 2006, named Businessman of the Year by Forbes Asia. In 2005 he received the prestigious Joseph Schumpeter prize for innovative services in economy, economic sciences and politics. He was a member of India's National Knowledge Commission and chairperson of NCAER.



NASSER MUNJEE

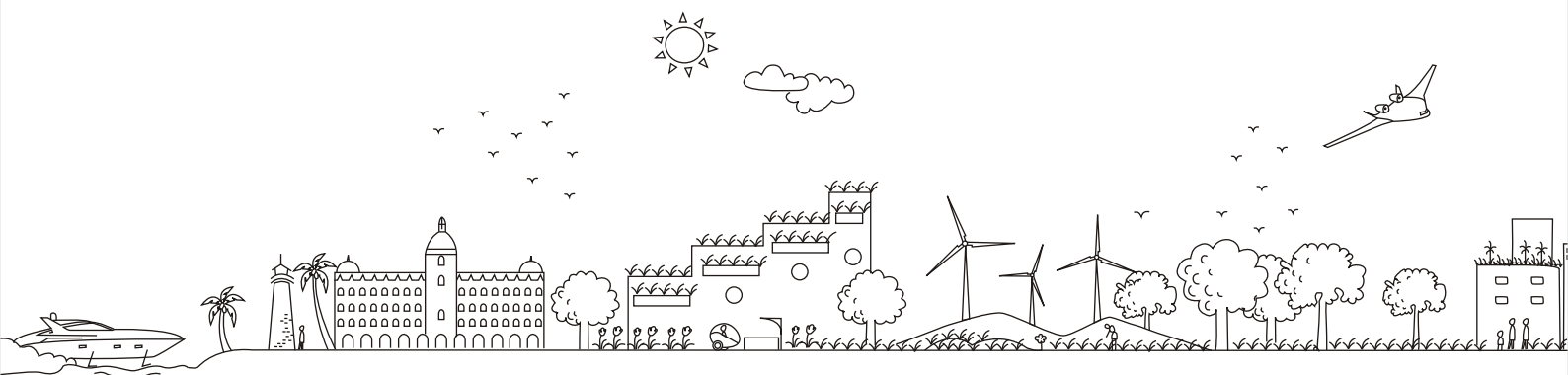
Nasser Munjee has been MD and CEO of the Infrastructure Development Finance Company (IDFC) and Executive Director of HDFC where he worked for 20 years. While at HDFC, he consulted with the World Bank, ADB, the United Nations Capital Development Fund and UN-Habitat in the field of housing finance in Sri Lanka, Bhutan, Ethiopia, Thailand and Indonesia. He currently serves as chairperson or is on the board of fifteen major public companies including Tata Motors, Britannia Industries, Cummins India, ABB India and Ambuja Cements. Nasser has also served on numerous government task forces on housing and urban development, the most recent being the HPEC on urban infrastructure. He has a Bachelor's and Master's degree from the London School of Economics. Apart from the IIHS, he is involved with several educational institutions such as Welham Boys School, Narsee Monjee Institute for Management Studies and the Goa Institute of Management.

RAHUL MEHROTRA

Rahul Mehrotra is Chair of the Department of Urban Planning and Design at Harvard. He is a practicing architect, urban designer, and educator. His firm, RMA Architects was founded in 1990 in Mumbai and has designed and executed projects for clients that include government and non-governmental agencies, corporate as well as private individuals and institutions. Rahul has written and lectured extensively on architecture, conservation and urban planning in Mumbai and India. He has long been actively involved in civic and urban affairs in Mumbai, having served on commissions for historic preservation and environmental issues, with various neighbourhood groups, and from 1994 to 2004, as Executive Director of the Urban Design Research Institute. He studied at the School of Architecture, CEPT, Ahmedabad, and graduated with a Master's degree, with distinction, in Urban Design from the GSD.

RAKESH MOHAN

Rakesh Mohan is a Professor at Yale in the Practice of International Economics of Finance, in addition to being the Vice Chairperson of the IIHS. He is Chairperson of the National Transport Development Policy Committee, Government of India, in the rank of Minister of State and a Global Adviser at McKinsey & Co. Rakesh has served as Deputy Governor of the Reserve Bank of India and Secretary, Department of Economic Affairs, Ministry of Finance,



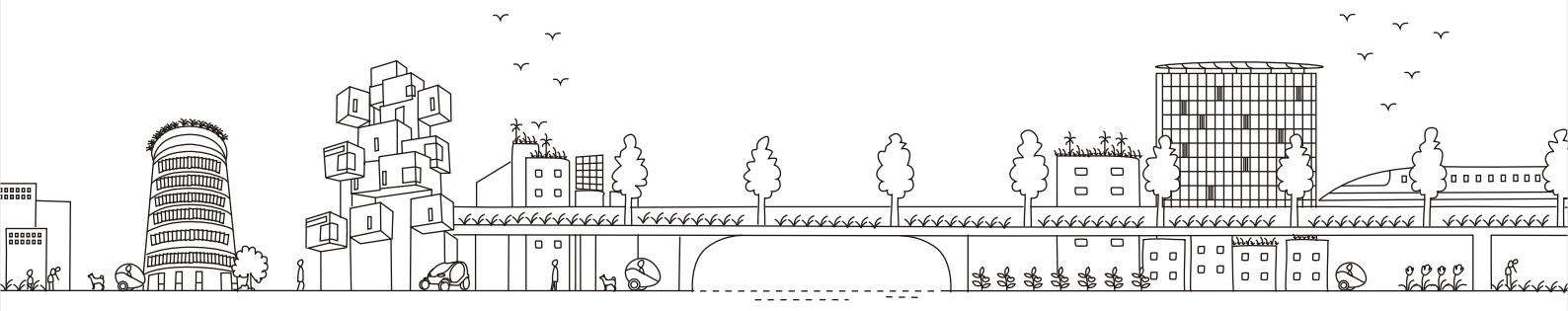
Government of India. He received his Masters and PhD in economics from Princeton, a BA in economics from Yale and a BSc. in electrical engineering from Imperial College. Rakesh has worked extensively on urban economics in developing countries and is the author of three books on urban economics and urban development. He has also been the Director General of the NCAER, Chief Executive of ICRIER, Vice Chairperson of IDFC and the Director of NIUA.

RENANA JHABVALA

Renana Jhabvala has been working with the Self Employed Women's Association (SEWA) since 1977. She has been SEWA's national coordinator, the chair of SEWA Bank, SEWA Bharat and WEIGO and represented SEWA at the ILO. She has been active in: organising bidi, agricultural and garment workers and street vendors to bargain for higher income, better working conditions, space to work and social security; organizing women into trade unions and co-operatives; and formation of international networks for women workers in the informal economy. She has participated in many government committees and Task Forces ranging from the National Policy on Street Vendors to social security policies for unorganised workers. She has written widely on these issues in journals and newspapers and has co-authored seven books. Renana has a Bachelor's degree in mathematics from Delhi University and Harvard and an MA in Economics from Yale. She was awarded one of India's top civilian honours the "Padma Shri" in 1990.

SHIRISH PATEL

Shirish Patel founded Shirish Patel & Associates, one of India's leading civil engineering consulting firms in 1960 and has a sustained interest in urban affairs. He was one of the three authors of the New Bombay project in 1965, subsequently took over as the Director of Planning and Works of CIDCO where he was in charge of city planning, design and execution. He is a Founder-Director of HDFC, a Member of the Mumbai Heritage Conservation Committee and a member of the Executive Committee of the Bombay Metropolitan Regional Planning Board for 13 years. Shirish graduated from Cambridge with an MA (Hons.) in Mechanical Sciences and is a Fellow of the Institution of Engineers, India, the Institution of Civil Engineers (London) and the American Concrete Institute. A civil engineer at heart, his interests extend to engineering design of public works, factory and urban planning, urban affairs and other complex challenges that benefit from an inter-disciplinary approach.

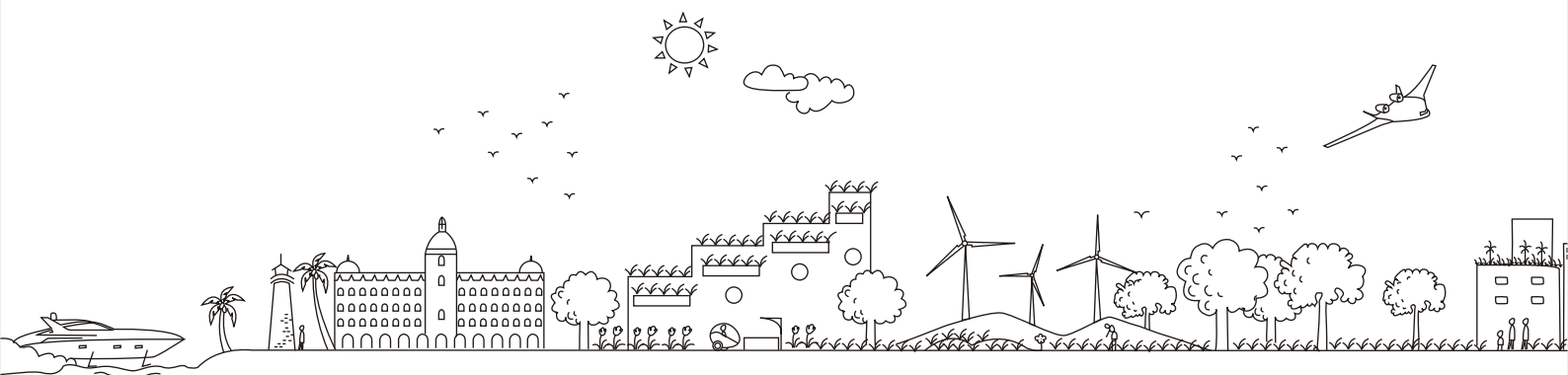


VIJAY KELKAR

Vijay L. Kelkar, an eminent economist and academic, was the Chairman of the XIII Finance Commission, and is known for his role in Indian economic reforms. He was earlier Advisor to the Minister of Finance (2002-2004), IMF Executive Director (1999-2002), Finance Secretary (1998-1999), Chairman, Tariff Commission (1997-1998), Secretary, Petroleum & Natural Gas (1994-1997) and Secretary, Economic Advisory Council to the Prime Minister (1985-1988). He is chairperson of the National Stock Exchange of India, India Development Foundation and Forum of Federations, Ottawa. Vijay has a BE from the College of Engineering, Pune, MS from University of Minnesota and PhD in economics from Berkeley and has taught at ASCI, Hyderabad, South Asia Institute, Heidelberg and UC Berkeley. For his long and meritorious service to the nation, he was conferred with India's second highest civilian award the "Padma Vibushan" in 2011.

XERXES DESAI

Xerxes Desai is best known for his stewardship of Titan Industries, an enterprise that he was instrumental in creating and nurturing for over two decades. He has served on the Mangement and Trust Boards of leading educational institutions such as the Indian Institute of Science, Tata Institute of Social Sciences, National Institute for Advanced Studies and National Centre for the Performing Arts. He joined the Tata Administrative Service in 1961 after graduating from Oxford. Xerxes served as a member of the CIDCO start-up team for New Bombay and was given the responsibility of starting Titan Industries in the early 1980's. He served on the National Commission on Urbanisation. His contributions to Titan in particular saw him being inducted into the Advertising and Marketing Hall of Fame. In 1997 he was rated as India's 5th best CEO in a survey conducted by Business World. In 2007, he received a lifetime achievement award from the National Institute of Design and Business World.



MANAGEMENT TEAM

The IIHS management team anchors the delivery of services, management and institutional development of a national university in the making. This team brings together a wide range of multi-sectoral perspectives, experiences and skills to address a range of opportunities the IIHS faces on a daily basis. This ranges from strategy, regulation, resource mobilisation, financial management, institutional and human resources development, campus planning and development to core functions of curriculum development, teaching and research, training and development, consulting and advisory service delivery.

AMLANJYOTI GOSWAMI: HEAD OF REGULATION

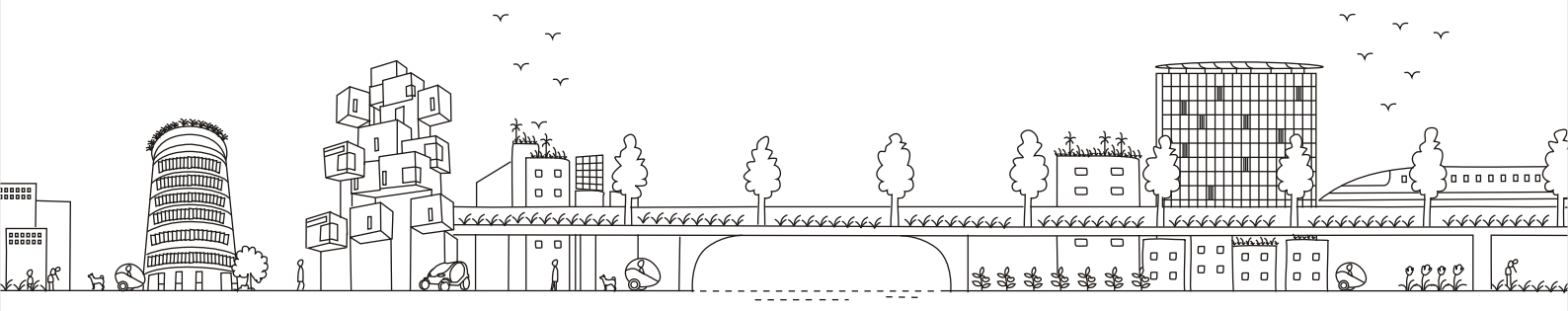
Amlanjyoti Goswami has an LLM from Harvard, an LLB and a BA in sociology from the University of Delhi, where he was a gold medallist. He has wide-ranging experience in regulation and education having served as an advocate at the chambers of Harish Salve, senior advocate, Supreme Court of India, in the Banking and Finance team of Amarchand Mangaldas, a research associate to Prof. James 'Gus' Speth at Yale on environmental law and an external consultant to the World Bank in Washington DC. At the National Knowledge Commission he worked on cross-cutting policy linkages in higher education, legal education, PPP in education, entrepreneurship, innovation, the IPR legal framework for publicly funded research, knowledge access and folklore in North-East India. Amlan has a variety of interests ranging from literature to music and has played table tennis for both Harvard and Yale.

AROMAR REVI: PRESIDENT AND DIRECTOR

See section in Promoter Group for details.

JESSICA SEDDON: HEAD OF RESEARCH

Jessica Seddon has a PhD from Stanford's Graduate School of Business and graduated magna-cum-laude with a BA from Harvard. Until recently she served as Professor and Director of the Centre for Development Finance at IFMR, Chennai. Her research focuses on governance, technology and ways in which individuals' knowledge and beliefs interact with institutional pressures to influence development politics and economics. She has published a variety of book chapters and articles in international academic and policy journals and serves



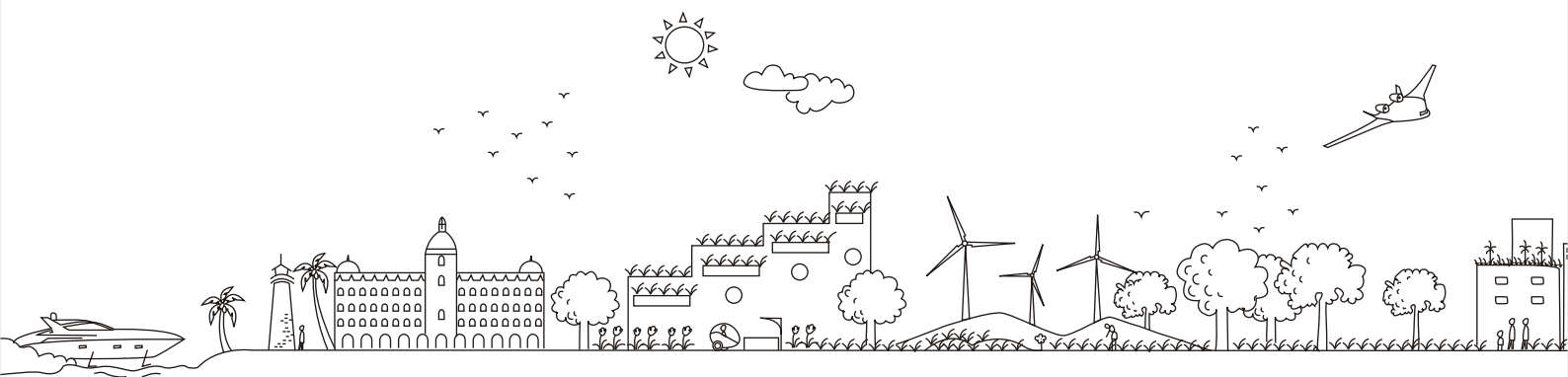
as a member of the Advisory Board of the Wilderhill Global Clean Energy Index (NEX). She has also worked at the World Bank, ADB and the IADB and advised a number of state and national government initiatives in India. In 2010, Jessica was awarded the International Affairs Fellowship, Council on Foreign Relations.

PRADEEP SAXENA: EXECUTIVE DIRECTOR

Pradeep Saxena is a consultant and specialist advisor who engages with SMEs and start-ups on corporate strategy, management and business development. He has served as Managing Director and CEO of ING Barings' Southeast Asia Region and Executive Director of Merrill Lynch International. He began his career with Grindlays Bank, moved on to senior management positions in Gulf International Bank, the American Express Bank and Grindlays Bank in the US, UK, Italy, Indonesia, the Middle East and India. From 2000 to 2003, he was President of eFunds International. He has a Bachelor's degree in economics and a Master's in Management Sciences, from the University of Mumbai and is a Fellow of the Institute of Financial Services, London. Having made a smooth transition to the world of Information Technology, Pradeep uses his vast banking experience in his present role at IIHS.

PRASHANT DHAWAN: HEAD OF CAMPUS DEVELOPMENT

Prashant Dhawan has a degree in architecture from the School of Planning and Architecture and a PGP from the Indian School of Business, where he chaired the alumni association. He has close to two decades of work experience and has been a successful entrepreneur-practitioner apart from working with a range of firms like LML Vespa, Mahindra Holidays, Total Environment Building Systems, RSP Architects and YOO Ltd., where he handled a wide range of roles from township, campus, healthcare and agropark development, design and operations management, campus and business development to strategy and corporate communications. He has worked briefly with Ideo, written on issues related to human centered design and documented the Alchi Monastery in Ladakh but prefers to call himself an experimentalist and an amateur researcher of sustainable well being and happiness.

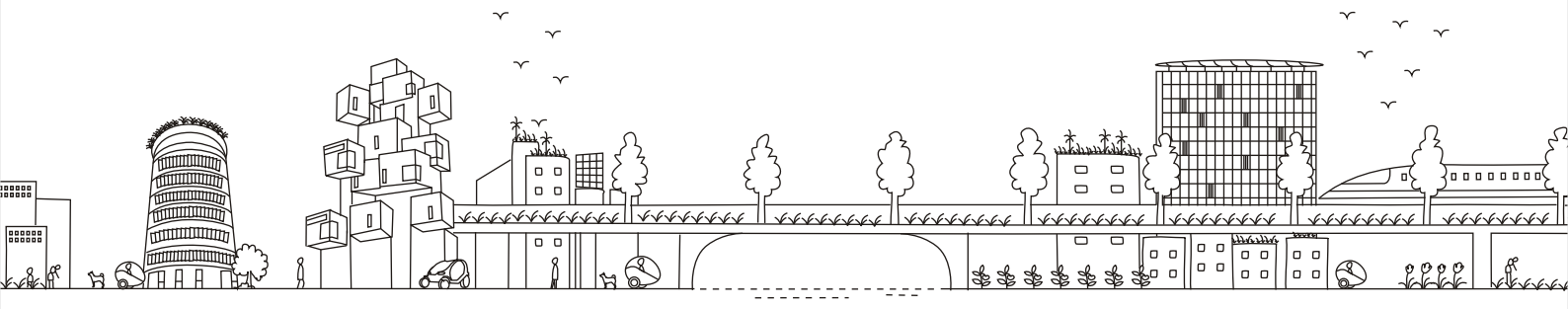


NINA NAIR: CHIEF PEOPLE OFFICER

Nina Nair has a dual degree in economics and education, and has had a wide-ranging career spanning over two decades. Her work experience ranges from teaching junior and high school students for over a decade to running her own business. She was amongst the first of a team to create curriculum for a new BPO industry in 2000 and served as consultant to organizations like ICICI First Source and Wipro before taking on the role of the VP-HRD for 24/7 Customer Pvt. Ltd. She has a decade of experience in building and scaling multi-cultural and multi-locational teams to deliver excellence, a deep interest in pedagogy and has designed and implemented new teaching methodologies in the BPO space. Nina was awarded the Senior Leadership Excellence award at 24/7, the “Women Super Achiever Award” by the World HRD Congress, Employer Branding Institute and is featured in their Top 100 India HR professionals list.

SURYANARAYANAN A: HEAD OF OPERATIONS

Suryanarayanan is a chartered accountant and a first generation serial entrepreneur with the distinction of spotting emerging opportunities. He began his entrepreneurial stint in 1988 with a pharmaceutical company called Recon, where he helped the company grow aggressively, taking it to the top 100, prepared it to face the post-patent era and created a successful exit strategy. He then created Medybiz, an IT-enabled health services company in 2000 before selling it along with Medi Assist, a third party administrator to Reliance ADAG. He also went on to create a modern chain of pharmacies, later acquired by Religare in 2008. Surya helped infuse a paradigm change at the N S Raghavan Centre for Entrepreneurial Learning at IIM Bangalore including establishing a business incubator and a seed fund. He now assists as a pro bono mentor at the centre.



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